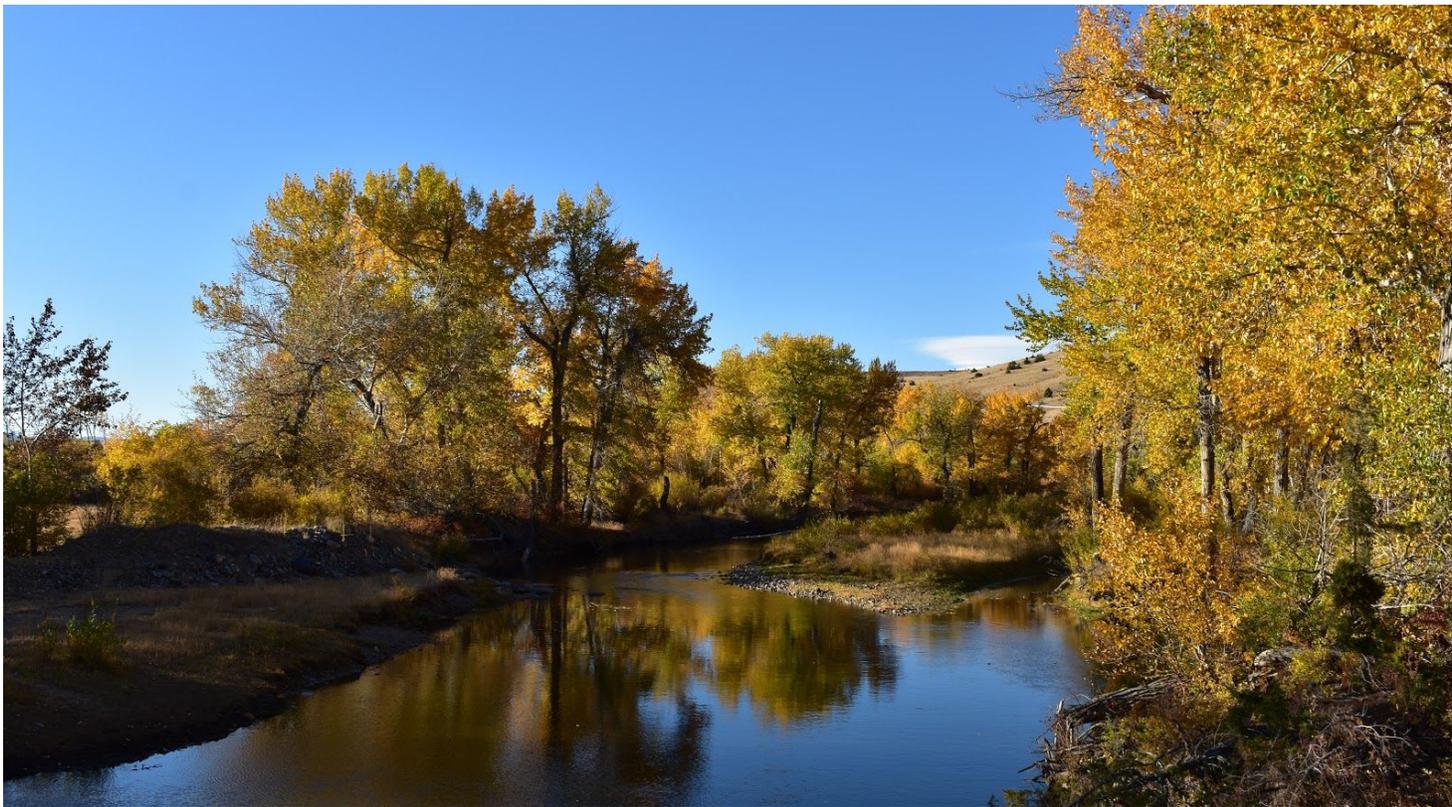


# Jefferson County

## *Community Health Improvement Plan 2020*



**JEFFERSON COUNTY**  
MONTANA

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## Community Participants

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Jay Doyle	Board Member & President, County Health Board & St. James Healthcare
Ann Geiger	Liberty Place
Jeannie Ferriss	Librarian, Whitehall Library
Pam Hanna	Jefferson County Health Department, Supervisor
LaDana Hintz	Jefferson County Planner & Boulder City Planning Board
Paula Hippert	Liberty Place (Transportation)
Francine Janik	Community Member & Staff, Jefferson Valley EMS & Rescue & DPHHS
Cory Kirsch	County Commissioner (Boulder) & Owner, Hank's Hardware Store
Denise McCord	Love, Inc.
Diana McFarland	Boulder Monitor
Bob Mullen	County Commissioner (North End), Jefferson County
Nicole Palmer	Tobacco Prevention Specialist
Julie Prigmore	Center for Mental Health
Barb Reiter	Prevention Specialist, Jefferson County
Jodi Smiley	Librarian, Boulder Library
DeAnna Smith	Love, Inc.

## Assets and Resources

Jefferson County is a rural county in southwest Montana encompassing 1,650 square miles. With a population of 11,625 Jefferson County includes the following communities: Montana City, Jefferson City and Clancy in the north; Boulder and Basin, in the central part of the county; and Whitehall and Cardwell in the south.

The Jefferson County Health Department provides services through two offices—Public Health and Environmental Health—and is overseen by a Health Board consisting of 5 county residents appointed by the county commission. Public Health Department programs include Communicable Disease Control and Prevention, Immunizations, Maternal and Child Health, School Nursing, Public Health Emergency Preparedness, and Blood Pressure Screening. The Environmental Health Department programs include the following: Licensing and Inspection, Subdivision Review, Septic System Permitting, Junk Vehicle Removal, Floodplain Development Permitting, and Animal Bite Investigation.

There is not a hospital in Jefferson County; residents' medical needs are met by Whitehall Medical Clinic 5 days per week and Boulder Medical Clinic 4 days per week, as well as a rehab center, vision provider, home health service, two dentists, two pharmacies, and various other providers. The nearest hospitals serving county residents are in Bozeman, Butte, and Helena. Out-of-hospital emergency medical needs are met through Jefferson Valley EMS and Rescue in the south; Boulder Ambulance Service, a volunteer ambulance service operated by the City of Boulder that serves the Boulder-Basin area, Eagle Ambulance Service, a private ambulance service in Montana City, in the north which also provides backup service to the Boulder-Basin area and occasionally by neighboring out-of-county emergency medical services. Out-of-county ambulance services include St. Peter's Hospital Ambulance Service in Helena which provides ambulance service to the North end of the county and provides back-up ambulance service to the Boulder-Basin area and A-1 Ambulance Service, a private ambulance service from Butte, that provides service in Elk Park area, the west side of Homestake Pass, and backup coverage in both Basin and Whitehall.

Mental health services available within Jefferson County itself include the Elkhorn Treatment Center, Intensive Behavior Center, the Center for Mental Health, and a few private counselors. Social services in Jefferson County include Child Protective Services, Youth Dynamics, Victim Witness Advocates, a DUI task force, and a substance use

prevention services program. The Mental Health Local Advisory Council (LAC) works to coordinate mental healthcare improvement efforts across the community.

Section 8 housing assistance is available through Big Boulder Residences, and food-insecure residents of Jefferson County receive assistance through WIC and various private non-profits, including area churches. Numerous churches of a variety of denominations provide faith-based services throughout the county.

A number of programs are available for Jefferson County youth, including the 21st Century Learning Center, Head Start, 4-H Youth Development, and a free and reduced lunch program. Aging residents of Jefferson County have access to the Boulder Basin Senior Citizens Center, Whitehall Senior Center, and various programs available through the Rocky Mountain Development Council. Liberty Place provides assistance to adults with brain injuries.

Public libraries in Clancy, Montana City, Whitehall, and Boulder provide services ranging from computer/internet access and printing capabilities to assistance with paperwork related to such issues as unemployment, taxes, and legal resources.

The county also includes an animal shelter, Kiwanis Club, Rotary Club, Jefferson County Local Development Corporation, and other non-profits, including Love Inc., which serves low-income, elderly, disabled people, and others in need.

A more detailed list of services available within Jefferson County is provided in the Community Resources section at the end of this document and in [this spreadsheet](#), which will be updated as applicable.



# Executive Summary

According to the Public Health Accreditation Board, a Community Health Improvement Plan (CHIP) is:

a long-term, systematic effort to address public health problems based on the results of a Community Health Assessment (CHA). This plan is used by health and other governmental education and human service agencies, in collaboration with community partners, to set priorities and coordinate and target resources. A community health improvement plan is critical for developing policies and defining actions to target efforts that promote health. It should define the vision for the health of the community through a collaborative process and should address the gamut of strengths, weaknesses, challenges, and opportunities that exist in the community to improve the health status of that community.<sup>1</sup>

The Jefferson County Community Health Improvement Plan (CHIP) is a collaborative, systematic, multi-year effort to improve the health and well-being of Jefferson County residents. In 2019, the Jefferson County Health Department (JCHD) conducted a Community Health Assessment (CHA) to assess community health challenges, disparities, and assets. That process will be further described in the following section. This CHIP is the next step in the process of guiding the collaborative priorities and work of the JCHD and community partners in their efforts to protect and promote health among county residents, based upon the vision statement: *“An empowered, unified, and healthy Jefferson County.”*

Beginning in late 2019, members of the Jefferson County Steering Committee, a diverse group of community partners, began the CHIP process by reviewing the findings of the CHA and identifying key Community Stakeholders whose input and expertise would be helpful in creating the Community Health Improvement Plan. Together, the committee members and stakeholders participated in several virtual meetings to systematically review, revise, and further clarify the county’s health priority areas: Mental Health, Physical Health, and Accountability for County Funds Supporting Service Providers.

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<sup>1</sup> Public Health Accreditation Board Acronyms and Glossary of Terms Version 1.0.  
<https://www.phaboard.org/wp-content/uploads/PHAB-Acronyms-and-Glossary-of-Terms-Version-1.02.pdf>.

To address [Priority Area 1, Mental Health](#), Community Stakeholders identified the following three strategies, which will be expanded upon later in this document:

- Decrease the percentage of Jefferson County youth reporting depression
- Decrease the percentage of Jefferson County residents who perceive access to mental health care as a major problem;
- Decrease the number of drug-use hospitalizations in Jefferson County.

To address [Priority Area 2, Physical Health](#), the following strategies were identified:

- Improve timely access to care for patients with time-sensitive conditions such as stroke, cardiac arrest, overdose, trauma, and sepsis.
- Improve access to healthcare by reducing the top three barriers to care (transportation, cost, insurance).
- Increase access to places for safe physical activity, including connections to everyday locations.

The COVID-19 pandemic has resulted in dramatically evolving priorities and obligations for stakeholders throughout Jefferson County. As a result, [Priority Area 3, Accountability for County Funds Supporting Service Providers](#) will be addressed at a later date.

This CHIP was created through deliberate, thoughtful, community-driven input and direction. The Jefferson County CHIP Steering Committee believes that because of the collaborative nature of the plan and the dedication of community partners, the community will succeed in notably improving the health and well-being of the people of Jefferson County over the next 3 years and beyond.

# CHIP Methodology Summary

In August 2018, the Jefferson County Health Department (JCHD) received funding from the Montana Department of Public Health and Human Services (DPHHS) to develop a Community Health Assessment (CHA) for Jefferson County. The JCHD convened a Steering Committee of community partners to guide the process. In March 2019, an electronic survey was sent to Community Stakeholders throughout Jefferson County to assess their perceptions of the top health challenges in the community. A total of 101 responses were received. The CHA process analyzed that data along with other available public health data from various sources, such as Montana Vital Statistics, US Census Bureau, Centers for Disease Control and Prevention, Montana DPHHS, County Health Rankings Report, and others. Based on this analysis, the CHA identified an initial set of priorities and goals for improving health within Jefferson County. These included:

- Access to health care services, especially mental health care
- Mental health concerns in youth and adult populations
- Adequate emergency medical care, specifically adequate numbers of trained individuals and adequate equipment
- Transportation, youth seatbelt use, and access to exercise opportunities

The CHIP process was started in November 2019, with a visioning exercise facilitated by the Montana Department of Public Health and Human Services (DPHSS) Public Health Systems Improvement Office (PHSIO). This exercise resulted in the vision: *“An empowered, unified, and healthy Jefferson County.”*

Steering Committee meetings continued in January 2020, where local stakeholders shared perspectives and initial priorities were identified based on the CHA results. This process resulted in the establishment of a plan for the CHIP. In February 2020, a survey was developed to identify community needs and desires and sent out to community members. However, a personnel change at the JCHD shortly thereafter resulted in the loss of access to survey results.

Due to evolving responsibilities resulting from the COVID-19 pandemic, the JCHD took a step back from leading the CHIP planning process. Alison Richardson of the Jefferson Local Development Corporation and Drew Dawson, Boulder City Councilor were identified to guide the efforts going forward.

In September 2020, the JCHD contracted with Yarrow, LLC to help facilitate the CHIP planning process. An organizational meeting was held with Alison Richardson and Drew Dawson in September during which they re-identified community members to form the Steering Committee, many of whom had been involved in the CHA process. During a Steering Committee meeting on September 23, 2020, participants reviewed the priority areas identified earlier in the year and began the process of reworking and refining them for the Jefferson County Community Health Improvement Plan. Steering committee members also identified a number of Community Stakeholders whose input would be helpful in the CHIP planning process. Key Community Stakeholders were contacted and invited to participate in the planning process going forward.

Additional virtual stakeholder meetings were held on October 5 and November 9, 2020, as well as Steering Committee meetings on November 2 and December 16, 2020. During these meetings, participants reviewed the CHIP priorities and identified objectives, strategies, performance measures, responsible parties, time framed targets, and tactics necessary to achieve each of them. This process involved breaking into discussion groups focused on each CHIP priority area and utilizing stakeholder expertise to shape the CHIP. After each meeting progress was reviewed, input from diverse stakeholders was taken into account, and shifts in the plan were implemented to reflect new information. Additional stakeholders were consistently sought to ensure each strategy had an owner, or responsible party, who would be accountable for its completion. Each step in the CHIP process was focused on the goal of achieving an empowered, unified, and healthy Jefferson County.



# Priorities, Objectives, and Measurable Health Outcomes

While the CHA planning process identified numerous Jefferson County health challenges, contributing causes of these challenges, health disparities, and community assets, the goal of the CHIP process is to prioritize and target a smaller, achievable number of public health system challenges or needs.

During a series of meetings in autumn 2020, the Steering Committee and Community Stakeholders reviewed the first two priority areas, creating a series of objectives and identifying measurable health outcomes to assess the progress in achieving each objective. As previously mentioned, addressing Priority Area 3 has been temporarily postponed.

## PRIORITY AREA 1

### Mental Health: Preserve, Protect, Restore

#### Objective 1:

Over the next 3 years, decrease the percentage of Jefferson County youth who report depression on the Youth Risk Behavior Survey (YRBS) from 41.5% to 36%.

*Measurable Health Outcome:*

Percent of Jefferson County youth reporting depression on YRBS.

#### Objective 2:

Decrease the percentage of Jefferson County residents who perceive access to mental health care to be a major problem from 53% to 48% in the next 3 years.

*Measurable Health Outcome:*

Perception of access to mental health care on CHA Community Survey.

#### Objective 3:

Decrease the number of drug use hospitalizations from 210.7 per 100,000 to less than 200 per 100,000 within 3 years.

*Measurable Health Outcome:*

Number of drug use hospitalizations as measured by the MT Hospital Discharge Data System (IBIS).

## PRIORITY AREA 2

### Physical Health: Preserve, Protect, Restore

#### Objective 1:

Improve timely access to care for 90% of patients with time-sensitive conditions (stroke, cardiac arrest, overdose, trauma, and sepsis)

##### *Measurable Health Outcome:*

Decrease response time to call (9 minutes from dispatch call to team responding en-route) & arrival time to medical facility from scene, from State of Montana's Image Trend Elite (EMS Database).

#### Objective 2:

Improve access to healthcare by reducing the top three barriers to care (transportation, cost, insurance) by 5% (transportation = 41% to 36%, cost of healthcare = 41% to 36%, access to insurance = 33% to 28%).

##### *Measurable Health Outcome:*

3 barriers to care (transportation, cost, insurance) on CHA Community Survey.

#### Objective 3:

Communities across Jefferson County will have increased access to places for safe physical activity, including connections to everyday locations, from 57% to 62% by 2023.

##### *Measurable Health Outcome:*

Access to exercise opportunities, on Robert Wood Johnson County Health Rankings.

## Strategies and Performance Measures

During the meetings held throughout the autumn of 2020, Jefferson County stakeholders and Steering Committee members also collaborated on a series of strategies to best help achieve the objectives of each priority area. Various individuals and organizations within the community will serve as the party responsible for ensuring the completion of each strategy within a specified time frame.

The strategies, performance measures, time frame, and responsible party for each priority area are described below. Additional detail, including detailed tactics and action plans, can be found online by clicking [here](#).



## PRIORITY AREA 1: Mental Health

### Mental Health Objective 1:

Over the next 3 years, decrease the percentage of Jefferson County youth who report depression on the Youth Risk Behavior Survey (YRBS) from 41.5% to 36%.

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#### Strategy 1.1

Conduct trainings on Mental Health First Aid for youth and for adults.

##### Performance Measure

At least 10 classes will be offered throughout Jefferson County on Mental Health First Aid/Youth Mental Health First Aid, specifically targeting different community groups by December 2023.

##### Responsible Party

MSU Extension, School Systems, Liberty Place, Local Churches, Mental Health LAC

#### Strategy 1.2

Routinely screen youth for depression and refer those who indicate depression symptoms to a local mental health provider. (Screenings can occur through sports physicals with Primary Care Practitioners or through screening within schools.)

##### Performance Measure

50-75% of youth will be screened for depression through the school districts by December 2023.

##### Responsible Party

Center for Mental Health, CONNECT Platform, Mental Health LAC, School Systems, Health Department

#### Strategy 1.3

Increase the implementation of the PAX curriculum in elementary schools throughout Jefferson County.

##### Performance Measure

2 of 6 elementary schools will be provided support and supplies to implement the PAX curriculum by December 2023.

##### Responsible Party

Prevention Coordinator

## **Mental Health Objective 2:**

Decrease the percentage of Jefferson County residents who perceive access to mental health care to be a major problem from 53% to 48% in the next 3 years.

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### **Strategy 2.1**

Create and disseminate a Mental Health Campaign to raise awareness of the importance of mental health care and available resources.

#### **Performance Measure**

Release at least one round of a mental health campaign to the public by December 2023.

#### **Responsible Party**

Mental Health Local Advisory Committee, CHIP Subcommittee

### **Strategy 2.2**

Ensure the adequate capacity of mental health therapists in Jefferson County by comparing community need to access every 6 months and increasing the number of mental health providers in the county when needed. The committee will assist with recruitment of additional therapists when needed.

#### **Performance Measure**

By December 2021, begin a committee to assess mental health therapist capacity in Jefferson County every 6 months to ensure community need can be met through available therapists.

#### **Responsible Party**

Mental Health Local Advisory Committee, Liberty Place, & Center for Mental Health

### **Strategy 2.3**

Improve the utilization of mental health services by people who may otherwise enter the criminal justice system in Jefferson County by creating and implementing a Community Intervention Training (CIT) and Community Response Teams (CRTs) and/or Sequential Intercept Mapping Process to combine these practices.

#### **Performance Measure**

Implement a Sequential Intercept Map for Jefferson County by December 2023.

#### **Responsible Party**

County Commissioners, Jefferson County Sheriff, Mental LAC

### **Strategy 2.4**

Create opportunities for community members to grow in awareness about mental health through community offerings (i.e., small events at places such as library, schools, health department, etc).

#### **Performance Measure**

Offer at least 3 new learning opportunities to the community by December 2023 (at least 1 per year).

#### **Responsible Party**

Boulder Library, Whitehall Library, Clancy & MT City Libraries & Health Department, Churches, Mental Health LAC

### **Mental Health Objective 3:**

Decrease the number of drug use hospitalizations from 210.7 per 100,000 to less than 200 per 100,000 within 3 years.

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### **Strategy 3.1**

Create opportunities for community members to grow in awareness about substance use through community offerings (i.e. small events at places such as libraries, schools, the health department, etc.).

#### **Performance Measure**

Offer at least 3 new learning opportunities to the community by December 2023 (at least 1 per year).

#### **Responsible Party**

Boulder Library, Whitehall Library, Clancy & MT City Libraries & Health Department, Churches, Mental Health LAC

### **Strategy 3.2**

Increase & stabilize support groups for people with substance use issues.

#### **Performance Measure**

Have 3 support groups continuously offering services in different county communities for one year by December 2023.

#### **Responsible Party**

Churches, Mental Health LAC

## PRIORITY AREA 2: Physical Health

### Physical Health Objective 1:

Improve timely access to care for 90% of patients with time-sensitive conditions (stroke, cardiac arrest, overdose, trauma, and sepsis)

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#### Strategy 1.1

Assess the availability of various forms of data (population-based data, EMS data, clinical data, etc.) to evaluate compliance with several national EMS performance standards.

##### Performance Measure

Determine EMS data availability and which performance standards should be assessed by November 2021.

##### Responsible Party

Jefferson Valley EMS and Rescue (TBD, Service Manager; Todd Mohr, Jefferson Valley EMS Medical Director)

Boulder Ambulance Service (Michelle St. George, Service Manager or Molly Carey; Pat Alluenda Jefferson County Medical Director for Medical Dispatching & Boulder Ambulance Service Medical Director)

Eagle Ambulance Service (Katherine Hauptman, Service Manager; David Simpson, Medical Director)

(Each EMS Service will be represented by Service Managers & Medical Directors)

#### Strategy 1.2

Conduct a feasibility study for a county-wide ambulance service district.

##### Performance Measure

Complete an Ambulance Service District feasibility study by December 2023.

##### Responsible Party

City of Boulder (Drew Dawson), Jefferson Valley Rural Ambulance District (Holly Harper), St. James (Jay Doyle), Jefferson County Commissioners

### **Strategy 1.3**

Conduct a county-wide community integrated health program feasibility study based on the 2 existing pilot programs.

#### **Performance Measure**

By December 2023, publish 1 white paper outlining the pros, cons, and methodology of establishing a county-wide community integrated health program.

#### **Responsible Party**

Jefferson Valley EMS and Rescue (Francine Janik)

### **Strategy 1.4**

Strategy 1.4: Improve the quality and quantity of coordinated, data-driven EMS education throughout Jefferson County.

#### **Performance Measure**

Have 15 EMS responders trained and actively responding with an in-county EMS service by December 2023.

#### **Responsible Party**

Jefferson Valley Rural Ambulance District (Holly Harper)

### **Strategy 1.5**

Increase training in order to increase the number of instances of bystanders or members of the public safely administering CPR with an AED for out-of-hospital cardiac arrests (OHCA).

#### **Performance Measure**

By December 2023, ensure that at least 60% of OCHA receive compression & AED.

#### **Responsible Party**

Jefferson Valley Rural Ambulance District (Holly Harper)

## **Physical Health Objective 2:**

Improve access to healthcare by reducing the top three barriers to care (transportation, cost, insurance) by 5% (transportation = 41% to 36%, cost of healthcare = 41% to 36%, access to insurance = 33% to 28%).

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### **Strategy 2.1**

Enhance awareness of healthcare delivery services available in Jefferson County.

#### **Performance Measure**

By May 2021, the Jefferson County Health Department will maintain a healthcare resource list on their website and will update the list quarterly.

#### **Responsible Party**

St. James (Jay Doyle)

### **Strategy 2.2**

Establish public transportation in currently unsupported areas by 2022.

#### **Performance Measure**

Expand public transportation throughout Whitehall, Boulder, and North End by August 2022.

#### **Responsible Party**

Whitehall Transportation (Paula Hippert)

### **Strategy 2.3**

Increase the number of Jefferson County residents who are enrolled in health insurance.

#### **Performance Measure**

Ensure that 4 enrollment specialists are available to Jefferson County residents by October 2021.

#### **Responsible Party**

St. James (Jay Doyle), Clancy & Montana City Libraries, Boulder City Library, Whitehall Library

### **Strategy 2.4**

Ensure coordinated access to home health care (possibly as part of a community paramedic program).

#### **Performance Measure**

Improve utilization of home health care programs by 2023.

#### **Responsible Party**

St. James Discharge Planners (Annette Story-Gasser), St. Peter's Discharge Planners

### **Physical Health Objective 3:**

Communities across Jefferson County will have increased access to places for safe physical activity, including connections to everyday locations, from 57% to 62% by 2023.

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#### **Strategy 3.1**

Research county-wide walkability, including paved, and dirt paths.

##### **Performance Measure**

Finalize walking path study by December 2023.

##### **Responsible Party**

Jefferson County Planner (LaDana Hintz), Consultant

#### **Strategy 3.2**

Research sidewalks for ADA accessibility from residential areas to everyday locations, including post offices, banks, parks, and grocery stores.

##### **Performance Measure**

Finalize sidewalk study by December 2023.

##### **Responsible Party**

Jefferson County Planner (LaDana Hintz), Consultant

#### **Strategy 3.3**

Implement the Boulder River Trail Master Plan and Feasibility Study.

##### **Performance Measure**

Begin implementation of trail master plan by December 2023.

##### **Responsible Party**

City of Boulder

#### **Strategy 3.4**

Create and share print and online materials describing physical opportunities available in Jefferson County.

##### **Performance Measure**

Make available at least 1 print and 1 online informative material to the public by December 2021.

##### **Responsible Party**

Jefferson County Planner (LaDana Hintz), County Event Coordinator (Bruce Binkowski)

# Alignment with State and National Priorities

As illustrated below, many of the priority areas and objectives identified during the Jefferson County CHIP process align with state and national priorities, as measured by the 2019–2023 Montana State Health Improvement Plan (SHIP) and Healthy People (HP) 2020, the federal government’s prevention agenda for building a healthier nation.

Jefferson County Priority Area	MT SHIP Priority Area	HP 2020 Overarching Goal
Mental health	Behavioral health	Promote quality of life, healthy development, and healthy behaviors across all life stages
Physical health	Chronic disease prevention and self management	Create social and physical environments that promote good health for all

Jefferson County Objective	MT SHIP Alignment	HP 2020 Alignment
Over the next 3 years, decrease the percentage of Jefferson County youth who report depression on the Youth Risk Behavior Survey (YRBS) from 41.5% to 36%.	X	X
Decrease the percentage of Jefferson County residents who perceive access to mental health care to be a major problem from 53% to 48% in the next 3 years.	X	X
Decrease the number of drug use hospitalizations from 210.7 per 100,000 to less than 200 per 100,000 within 3 years.	X	X
Improve timely access to care for 90% of patients with time-sensitive conditions (stroke, cardiac arrest, overdose, trauma, and sepsis)		X
Improve access to healthcare by reducing the top three barriers to care (transportation, cost, insurance) by 5% (transportation = 41% to 36%, cost of healthcare = 41% to 36%, access to insurance = 33% to 28%).		X
Communities across Jefferson County will have increased access to places for safe physical activity, including connections to everyday locations, from 57% to 62% by 2023.	X	X

## Policy Recommendations

The following policy recommendations are listed in the Montana State Health Improvement Plan (SHIP) 2019-2023, and also overlap with Objectives identified in the Jefferson County CHIP.

1. Develop strategies to work across Montana's behavioral health system (mental health and SUD) to align payment reform, address workforce shortages, identify access barriers, ensure rapid and effective crisis response, and provide treatment in the least restrictive environment.
2. Increase collaboration and successful "warm handoffs" for individuals admitted to and discharged from state-operated facilities, hospitals, residential behavioral health / psychiatric facilities, and community-based healthcare providers to lower annual readmission rates and to serve individuals in their own communities whenever possible.
3. Increase direct collaboration and coordination of services between the SUD and mental health care system and the criminal justice and corrections system.
4. Promote and support the implementation of local community active transportation policies.
5. Support creation of worksite policies that promote healthy work environments such as increasing opportunities for employees to engage in physical activity and improving access to healthy food.

## Next Steps

To ensure the steady progress toward the vision of “*An empowered, unified, and healthy Jefferson County,*” the Steering Committee will meet three to four times each year to monitor that progress is being made on each of the priority areas, objectives, strategies, and tactics identified during the CHIP process. If progress is not being made, these meetings will provide an opportunity to learn from challenges and adapt the plan accordingly. In addition, the Mental Health Local Advisory Council (LAC) will incorporate a number of these pieces into their work plans going forward.

It is hoped that improvements in the COVID-19 pandemic will allow the Jefferson County Health Department to resume leadership of this project in the coming months and throughout 2021.

This CHIP will be presented and distributed to county and city leadership and made publicly available to all interested residents across Jefferson County. County Commissioners will be able to request annual updates on progress toward achieving the goals of this CHIP.

The next stage in the county health improvement process is to incorporate the various aspects of this CHIP into the Strategic Plans of the supporting organizations across Jefferson County. Specifically, the Jefferson County Health Department will create a Strategic Plan to guide their efforts overall and ensure they include the areas of the CHIP they are supporting. This entire three part process is cyclical and should be repeated every three to five years, providing for continual updates to each step: the Community Health Assessment, Community Health Improvement Plan, and updated Strategic Plans in organizations supporting the CHIP. Through diligent monitoring and adherence to the strategies developed in this process, the health of Jefferson County and its residents will improve.

# Citations

Citation in Brief	Citation
Jefferson County CHA	Jefferson County Community Health Assessment Team. (2019). <i>Jefferson County Community Health Assessment 2019</i> . Jefferson County Public Health Department.
Healthy People 2020	US Department of Health and Human Services, Office of Disease Prevention and Health Promotion. (2017). Healthy People 2020. <a href="https://www.healthypeople.gov/sites/default/files/HP2020_brochure_with_LHI_508_FNL.pdf">https://www.healthypeople.gov/sites/default/files/HP2020_brochure_with_LHI_508_FNL.pdf</a>
Montana SHIP	Montana Department of Public Health and Human Services. (2020). Montana State Health Improvement Plan, 2019–2023. <a href="https://dphhs.mt.gov/Portals/85/ahealthiermontana/2019SHIPFinal.pdf">https://dphhs.mt.gov/Portals/85/ahealthiermontana/2019SHIPFinal.pdf</a> .
PHAB	Public Health Accreditation Board. (2013). Standards & Measures, Version 1.5. <a href="https://www.phaboard.org/wp-content/uploads/SM-Version-1.5-Board-adopted-FINAL-01-24-2014.docx.pdf">https://www.phaboard.org/wp-content/uploads/SM-Version-1.5-Board-adopted-FINAL-01-24-2014.docx.pdf</a> .



# Community Resources

Organization Name	Brief Description of Services Offered	Location
<b>Public Health</b>		
Jefferson County Public Health Department	Public Health offerings: Communicable Disease Control and Prevention, Immunizations, Maternal and Child Health, School Nursing, Public Health Emergency Preparedness, and Blood Pressure Screening  Environmental Health offerings: Licensing and Inspection, Subdivision Review, and Septic System Permitting, Junk Vehicle Removal, and Animal Bite Investigation.	Boulder, Whitehall, Clancy
<b>Healthcare, Dental, Vision, Rehab Providers</b>		
Boulder Medical Clinic operated by SCL Health Medical Group	Specializes in family medicine, obstetrics & gynecology, with a nurse practitioner and 2 physicians. Open 4 days per week	Boulder
SCL Health Medical Group / Physical Therapy	Offering a complete range of physical therapy services	Whitehall and Boulder
St. Peter's Health	Home Health Services including home physical therapy	Boulder / North Jefferson County
Whitehall Medical Clinic	Specializes in family medicine, open 5 days a week	Whitehall
Boulder Ambulance Service	Owned and operated by the City of Boulder, offering volunteer ambulance services to the surrounding area	Boulder, Basin, and vicinity
Jefferson Valley EMS and Rescue	Volunteer ambulance service supported by the Jefferson Valley Rural Ambulance District	Whitehall / South Jefferson County
Eagle Ambulance Service	Private ambulance service	Montana City / North Jefferson County & backup to Boulder-Basin area
Bloom Health & Wellness	Empowering Whitehall and the surrounding communities to take control of their own health	Whitehall

Elkhorn Family Dental	Offers a full range of dental services several days per week and has offices in Helena as well	Boulder
Elkhorn Pharmacy	Provides a full range of pharmaceutical services Monday through Friday	Boulder
Whitehall Drug	Provides a full range of pharmaceutical services Monday through Friday	Whitehall
Montana City Dental	Dental services offered 4 days a week with 2 dentists	Montana City
Elkhorn Vision Center	Optometry and other vision services	Montana City
<b>Mental / Behavioral Health Providers</b>		
Elkhorn Treatment Center	Elkhorn Treatment Center (ETC) is a 47-bed residential treatment-based correctional facility serving adult women who must be a resident of Montana. Offering female offenders a therapeutic milieu focused on chemical dependency treatment, management of acute and chronic mental illnesses, job development, and education.	Boulder
Intensive Behavior Center	The Intensive Behavior Center is committed to providing quality care, treatment and support for individuals with intellectual disability and mental illness with focus on community reintegration.	Boulder
Center for Mental Health	Provides youth and adult mental health services.	Jefferson County
Private Therapists	Provides youth and adult mental health services.	Jefferson County
<b>Homeless / Housing Assistance</b>		
Big Boulder Residences	Provides Section 8 rental assistance to qualified seniors and families.	Boulder
<b>Employment Services</b>		
Public Libraries	Provide wifi and public-access computers and printers as well as guidance regarding unemployment applications, updates, resumes, and job applications.	Clancy, Montana City, Boulder, Whitehall
<b>Social Services</b>		
Youth Dynamics	Services include therapy, case management, family education and support, foster and respite care, mentoring, therapeutic youth home care, equine-assisted therapy, substance abuse treatment, independent living skills and more.	Boulder

Victim Witness Advocate	Assistance with obtaining an Order of Protection, guidance through legal proceedings, finding services to help you stand on your own, requesting crime victim compensation, and 24/7 confidential assistance.	Boulder
Jefferson County DUI Task Force	The mission of the Task Force is to reduce alcohol and drug related motor vehicle crashes, injuries, and deaths in Jefferson County. Efforts include education regarding alcohol and drug consequences, promotion of healthy choices, and community involvement.	Boulder / Jefferson County
Jefferson County Tobacco Use Prevention Program	The goal of the Jefferson County Tobacco Use Prevention Program is to reduce disease, disability, and death related to tobacco use.	Boulder
<b>School-based &amp; Youth Services</b>		
Head Start (through Rocky Mountain Development Council)	Head Start is a comprehensive early childhood development program that serves low income children ages three to five and their families.	Boulder, Whitehall
21st Century Learning Center	The 21st Century Community Learning Centers provide opportunities for academic enrichment during non-school hours (before-school, after-school and summer) in a community learning center environment. Services reinforce and complement regular academic programs and offer literacy and educational development to students and families.	Jefferson County
Free & Reduced Lunch Programs	The National School Lunch Program (NSLP) provides children meals that meet USDA nutrition guidelines and supports both academic achievement and health during the school day.	Jefferson County Public Schools
<b>Food Security Resources</b>		
WIC	Women, Infants, and Children (WIC) provides breastfeeding information and support, nutrition education, nutritious foods, basic health screenings, referrals.	Boulder

SNAP	Supplemental Nutrition Assistance Program (SNAP) provides food assistance benefits as part of a federal nutrition program to help low-income households purchase food.	Jefferson County
<b>Legal &amp; Justice Services</b>		
Public libraries	Provide wifi and public-access computers and printers, as well as guidance regarding legal resources and such things as FAFSAs and tax forms.	Clancy, Montana City, Boulder, Whitehall
<b>Aging Services</b>		
Rocky Mountain Development Council (RMDC)	Senior companions, Meals on Wheels, transportation from Whitehall Transportation program.	
Boulder-Basin Senior Citizens Center	Provide senior lunches and See n Save services 3 days per week. Run by RMDC.	Boulder & Basin
Meals on Wheels	Offered via RMDC, hot, nutritious meals are delivered to seniors 60 and over who are homebound or having trouble preparing their own meals due to a disabling physical, emotional, or environmental condition. Meals are delivered Monday through Friday in Whitehall and Tuesday, Wednesday, Thursday in Boulder.	Boulder, Whitehall
Whitehall Senior Center	Provide senior meals. Run by RMDC.	Whitehall
<b>Faith-based Services</b>		
Whitehall Baptist Church	Religious services	Whitehall
Jefferson Valley Baptist Church	Religious services	Whitehall
St. Teresa's Catholic Church	Religious services	Whitehall
Trinity Methodist Church	Religious services	Whitehall
Zion Lutheran Church	Religious services	Whitehall
First Christian Church	Religious services	Whitehall

Assembly of God	Religious services	Whitehall
Latter Day Saints	Religious services	Whitehall
Grace Community Fellowship	Religious services	Boulder
Faith Lutheran Church	Religious services	Boulder
First Assembly of God	Religious services	Boulder
St. Catherine Catholic Church	Religious services	Boulder
Boulder Seventh-Day Adventist Church	Religious services	Boulder
Boulder United Methodist Church	Religious services	Boulder
Clancy United Methodist Church	Religious services	Clancy
St. John the Baptist Church	Religious services	Clancy
Cardwell Community Church	Religious services	Cardwell
<b>Disability Services</b>		
Liberty Place	Located in Whitehall (and Belgrade) but provides services statewide to adults with brain injury. Currently working to get a county wide support group going (pre-covid) and hope to get it rolling as soon as people can meet again!	Whitehall
<b>Alternative Healthcare Services</b>		
Boulder Hot Springs Inn and Spa	Mineral-laden, pure geothermal waters which are used in the indoor plunges, the outdoor swimming pool, the natural mineral steam rooms and the showers.	Boulder
Merry Widow Health Mine	Mine where people come to receive radon spa therapy. It also features a campground and RV park.	Basin
Free Enterprise Radon Health Mine	A healing retreat for disease symptom management including pain relief, increased mobility, reduction	Boulder

	of inflammation, reduced or eliminated reliance on prescribed medication, and improved quality of life. Dates back to 1924.	
Earth Angel Radon Health Mine	In 1953 Earth Angel was opened as a health mine. Since then people have been coming from all over the world for its health benefits.	Boulder
Sunshine Radon Health Mine	Radon health mine, lodging and artisan gift gallery.	Boulder
<b>Other Services / Non-profits</b>		
Jefferson Local Development Corporation (JLDC)	JLDC promotes the general welfare of Jefferson County by assisting business enterprises, enhancing the tax base, creating employment opportunities, combating community deterioration, and assisting in the development of projects, studies, and other activities in cooperation and coordination with local governmental, civic bodies and other groups, corporations or individuals to aid, assist and foster the planning, development, renewal, redevelopment and improvement of Jefferson County, Montana.	Whitehall / Jefferson County
AS&CC (Animal Shelter and Care Committee)	The AS&CC is a private, community-based, non-profit organization based in Boulder, MT composed of Jefferson County citizens who believe in promoting humane treatment of animals through shelter, education, and spay/neuter endeavors in Jefferson County.	Boulder / Jefferson County
Kiwanis Club of Jefferson County	Kiwanians care about kids in their community. KC of Jefferson County sponsors Terrific Kids in schools, Key Club at JCHS, and awards a scholarship each year.	Boulder / Jefferson County
Love Inc. (Love In the Name of Christ)	Helps low-income, disabled, elderly people, and students in need in the community by connecting them with resources to meet a variety of needs.	Whitehall
Child Care Connections	Child Care Connections advocates for the well-being and quality care of children by supporting early childhood professionals, families, and the communities we serve.	Jefferson County
Boulder Transition Advisory Committee (BTAC)	A voluntary group of community leaders and organizations that meets monthly with committees that meet throughout the month. Focused on	Boulder and Basin area

	stimulating coordination to implement the Master Plan and improve the community.	
AWARE (Early Childhood Home Visiting)	AWARE's home visiting program is for expectant parents, parents with infants, and young children until they enter kindergarten. Support is most often provided in your home.	Jefferson County
Rotary Club	Rotary is a community and international service organization.	Jefferson County
Growing Montana Naturally	Growing Community Naturally is committed to creating a self-sustaining, engaged, educated community through community events, experiential education, and collaborative initiatives.	Jefferson County